

CURRICULUM VITAE

Name	Dr. Mafumbo Patrick Wabwire, PhD
Title	➤ Senior Lecturer
Other Extra-Curricular Activities	Consultant Specialist in : Accountancy / Financial Planning, Management, Reporting and Analysis.
Date of Birth	5th May 1959
Telephone Contacts	+256-772-458-394, +256- 704-458-394
Email	mafumbopw@gmail.com
Country of Citizenship/Residence	Uganda

EDUCATION:

Institution / University	Year	Qualifications
University of Nairobi January 2014	2023	PhD–Business Administration, Specializing in Accounting
Makerere University Kampala	2010	Master of Science Accounting and Finance
Makerere University Kampala	2001	Bachelor of Commerce Accounting (Hons)
Kenya Accountants & Secretaries National Examination Board		Certified Public Accountant –Kenya (CPAK), Finalist

Board Membership:

- Chairman- National Audit Committee - Eastern – A Region
- Board Member-Uganda Fine Spinners Ltd- Uganda Development Corporation

Academic Engagements – Universities

- **Curriculum Development (Competence-Based Learning)**
 - Participated in curriculum design for, Bachelor’s, Master’s and PhD programs.
 - Integrated competence-based learning approaches into accounting, finance, and business administration courses.
 - Developed rubric-driven assessment tools to measure knowledge, skills, and competence.
 - Emphasized practical application of theories into practice.
- **Teaching and Training**
 - Delivered structured lectures with conceptual narrative frameworks.
 - Mentored postgraduate students in research methodology and applied governance frameworks.
 - Competence-Based Learning ensures students graduate with practical, measurable skills.

Consultancies & Board Membership-Pazel Conroy Consulting Ltd., Kampala

Assessment of Local Governments:

- Assessments and baseline value for money audit of Intergovernmental Fiscal Transfers systems in LGs.
- Annual Local Government Performance Assessment in LGs.
- Annual Performance Assessments of the Urban / Rural, Local Governments (ULGs).
- Researcher, Project and proposal write-ups for funding.
- Business Plans for various business enterprises

Membership;

<ol style="list-style-type: none"> 1. The East African Universities Quality Assurance Network 2. The Uganda Universities Quality Assurance Forum 3. Member Senate -Highest academic decision Organ at Victoria University. 4. Formerly: Board member of the following Committees at Victoria University; <ul style="list-style-type: none"> • Disciplinary Committee • Finance Committee • Quality Assurance Committee • Examinations Committee 		
	<ul style="list-style-type: none"> ➤ Experience in: Ms-word, Access, Power-point, Ms-excel ➤ Accounting packages: Quick-books, Pastel, Tally, Sage. 	
Extra-Curricular Activities	<ul style="list-style-type: none"> ➤ Clan Leader- attending and sorting to clan issues ➤ Community engagement <ul style="list-style-type: none"> • Providing financial support to the vulnerable, (aged, needy) and supporting students with fees and scholarly materials. • Supporting the Churches in spiritual activities 	
Language Proficiency		
Language:	Written	Spoken
English	Very good	Very good
Swahili	Fair	Very good
Lumasaaba	Good	Excellent
Luganda	Very good	Very good

KEY ACHIEVEMENTS AND ACCOMPLISHMENTS AMONG OTHERS

- Participation of Developing Curricula for Bachelor's, Master's and PhD programmes at, Victoria University, The East African University (Nairobi, Kenya)
- **Busitema University**
 - Development of Curricula for Competence-based learning
 - Developing module outlines for Bachelor's and Master's programmes (Competence-Based-Learning).
 - Developed Community based training programme for PDM beneficiaries in Pallisa.
- **Achievements for Victoria University**
 - Developed inception Master's programme for Faculty of Business and Management
 - Developed curricula in business programmes
 - Developed Manuals; Human Resource, Disciplinary, academic, Quality Assurance
 - Setting and heading the inception of Quality Assurance Department
 - Developing quality assurance tools for all departments
- **Achievements at as Ag. Vice Chancellor / University Secretary and Financial Controller for The East African University, Kenya.**
 - Getting two programmes accredited by the Commissioner for University Education – Bachelor of Education –Arts (BED) and
 - Bachelor of Business and Information Technology (BBIT)
 - Development of the Bachelor of Early Childhood Development curriculum.
 - Construction and equipping of new library block as per new regulations of Commission for University Education, Kenya.
 - Acquiring and setting up a City Campus, at View Park Towers, Nairobi.
 - Setting up accounting system, Human Resource departments.
- **Achievement for Kampala University**
 - Acquiring an Interim Operating license for Kampala University by The National Council Higher Education (NCHE), Uganda.
 - Setting Departmental systems at Kampala University and The East African University.
 - Development the Academic Registry Department
- **Achievement for Child Fund (Formerly Christian Children's Fund (Uganda) – Eastern Region**
 - Setting new Regional Offices and recruitment of personnel for Christian Children's Fund for 10 (ten) Districts, Mbale being the Headquarters for Eastern Region, Uganda.
 - Setting up the finance and administration departments form inception
- **Achievements for Bank of Africa (Formerly- Allied Bank / Sembule Bank)**
 - Participation n acquiring and setting up branch-networks
 - Setting up accounting systems and procedures
 - Setting up Inter Bank reconciliations in both Banks
 - Job descriptions for the finance and accounts department staff.
- **Achievements for Centenary Bank**
 - Key participant in acquiring a Banking License for Centenary Bank, Kampala, Uganda.
 - Key participant for opening Branch-network
 - Participation in acquiring and Setting up Branch networks for Centenary Bank, Uganda

ACADEMIC SUPERVISION

- Bachelors-supervised over 500 students
- Master's Programme- Over 100 students
- PhD-Programme – 2 Students

TEACHING UNITS / MODULES AT UNIVERSITIES

Undergraduate Programmes

- Fundamentals of accounting, Intermediate and Advanced accounting
- Financial Management
- Financial Planning, Analysis & Reporting
- Management Accounting, Costing & Budgeting (Managerial Accounting)
- Auditing & Audit Investigations
- Project Management

Masters Programmes

- Accounting Theory
- Financial Accounting
- Financial Planning, Reporting and Analysis
- Management Accounting
- Management Theories and Practices
- Strategic Planning and Management
- Monitoring and Evaluation

Referees

1. Prof. Dr. Opuda-Asibo John, PhD,
Chancellor,
Victoria University, Kampala,
Email: opasin@gmail.com
P.O. Box, 30866, Tel. +256-782-313-724,
KAMPALA.
2. Prof. Iraya .M. Cyrus, PhD,
Department of Finance and Accounting,
Email: cyrus.mwango@uonbi.ac.ke
School of Business, University of Nairobi,
P.O Box 30197, Tel., +254-722-574-682,
NAIROBI.
3. Ms. Maris Wanyera
Director,
Cash and Debt Management,
Ministry of Finance & Economic Development,
P.O. Box 8147, Tel. +256-772-426-456
KAMPALA.

Employment Record:

Period	Employing Organization, and Title / Position.	Country	Responsibilities / Duties
January 2024	Employer: Busitema University Position: Visiting Lecturer (Senior Lecturer)		<ul style="list-style-type: none"> • Supervision of Students in Research, PhD and Masters' programmes. • Participate in developing course outlines for the Units in the department to ensure quality in accordance with the curriculum. • Design and enrich contents of the course units taught. • Preparation of detailed course outline with learning aims and outcomes • Regular attendance and conducting lectures • Set and give coursework's and exams at the end of the semester. • Must invigilate the exams of the units taught. • Mark the exams and award grades • Moderate exams set within the Faculty. • All students to sign the attendance sheet and has be co-signed by the Lecture. • Research supervision • Curriculum development of relevant subjects <p>Any other duties / units that may be assigned to you from time</p>
July 2015 to date	Employer: Victoria University Position: Senior lecturer	Uganda	<ul style="list-style-type: none"> • Participate in developing course outlines for the Units in the department to ensure quality in accordance with the curriculum. • Design and enrich contents of the course units taught. • Preparation of detailed course outline with learning aims and outcomes • Regular attendance and conducting lectures • Set and give coursework's and exams at the end of the semester. • Must invigilate the exams of the units taught. • Mark the exams and award grades • Moderate exams set within the Faculty. • All students to sign the attendance sheet and has be co-signed by the Lecture. • Research supervision

			<ul style="list-style-type: none"> • Curriculum development of relevant subjects • Any other duties / units that may be assigned to you from time
January 2018 –December 2021.	<p>Employer: Victoria University Position: Quality Assurance Officer Reporting to: Vice Chancellor / University Council</p>	Uganda	<p>Provide leadership and oversee quality assurance activities aimed at building and maintaining good practice in the University. Specific duties and responsibilities included the following:</p> <p>Policy Development and Implementation</p> <ul style="list-style-type: none"> • Develop, review, and update quality assurance policies and procedures. • Ensure that university policies comply with national and international quality standards in education. <p>Accreditation and Compliance</p> <ul style="list-style-type: none"> • Monitor and ensure compliance with accreditation standards set by relevant educational authorities. • Prepare and submit reports for accreditation processes and audits. <p>Quality Assurance Systems</p> <ul style="list-style-type: none"> • Establish and maintain a comprehensive quality assurance system. • Implement systems for continuous improvement in academic programs and administrative functions. <p>Program Evaluation</p> <ul style="list-style-type: none"> • Coordinate the evaluation of academic programs and courses to ensure they meet established quality benchmarks. • Collaborate with faculty and departments to address any identified areas for improvement. <p>Assessment and Evaluation</p> <ul style="list-style-type: none"> • Develop and implement assessment strategies to measure student learning outcomes. • Analyze assessment data to identify trends, strengths, and areas for improvement. <p>Training and Development</p> <ul style="list-style-type: none"> • Provide training and support to faculty and staff on quality assurance processes and best practices.

			<ul style="list-style-type: none"> • Foster a culture of quality and continuous improvement through workshops and professional development programs. <p>Documentation and Record Keeping</p> <ul style="list-style-type: none"> • Maintain accurate and up-to-date records related to quality assurance activities. • Prepare reports and documentation for internal and external stakeholders. <p>External Benchmarking</p> <ul style="list-style-type: none"> • Benchmark the university against other institutions to identify best practices and areas for improvement. • Stay informed about trends and changes in higher education quality standards. <p>Student Feedback and Grievances</p> <ul style="list-style-type: none"> • Facilitate mechanisms for collecting and analyzing student feedback on academic programs and services. • Manage and resolve quality-related grievances and concerns from students. <p>Collaboration and Communication</p> <ul style="list-style-type: none"> • Collaborate with different departments and stakeholders to implement quality assurance initiatives. • Communicate effectively with internal and external stakeholders, including accreditation bodies. <p>Risk Management</p> <ul style="list-style-type: none"> • Identify and mitigate risks that could affect the quality and reputation of the university. • Develop strategies to address potential issues related to quality assurance. <p>Innovation in Quality Assurance</p> <ul style="list-style-type: none"> • Explore and implement innovative approaches to quality assurance in higher education. • Stay current with emerging trends and technologies in education quality.

<p>January 2014- May 2015</p>	<p>Employer: Jomo Kenyatta University of Science and Technology Position: Part time Lecturer</p> <p>Reporting to: Campus Director</p>	<p>Kenya</p>	<ul style="list-style-type: none"> • Participate in developing course outlines for the Units in the department to ensure quality in accordance with the curriculum. • Design and enrich contents of the course units taught. • Preparation of detailed course outline with learning aims and outcomes • Regular attendance and conducting lectures • Set and give coursework's and exams at the end of the semester. • Must invigilate the exams of the units taught. • All students to sign the attendance sheet and has be co-signed by the Lecture. • Any other duties / units that may be assigned to you from time
<p>November 2011 – 31st December 2013</p>	<p>Employer: The East African University, Kitengela, Nairobi. Position: Registrar Administration and Finance / Lecturer</p> <p>Reporting to: Vice Chancellor / Board of Trustees</p>	<p>Kenya</p>	<ul style="list-style-type: none"> • Implement decisions and resolutions by Council • Plan for development and growth of the University both financially and physically by having a clear vision for the University, academic and professional status in the world and ensuring the delivery of high-quality education and training at The East African University including the development and delivery of business and academic plan. • Secretary to the University • Member of Council and appointments Board • Responsible for all matters concerning the Council and Ministry of Education • Dispense duties to subordinates by maintaining an effective, motivated and coordinated team of staff in order to successfully deliver activities across the Campuses and Commission for University Education • Responsible for public relations functions • In charge of University Legal affairs • Ensuring that the faculties available for the study, personnel, development and social activity of the student population is the best attainable at all times • In conjunction with the Academic Registrar, ensure the University is run effectively and efficiently

			<ul style="list-style-type: none"> • Ensuring that all the TEAU accredited programmes are fully implemented • Leading the development of the University, including responsibility for the identification, development and timely implementation of high-quality degree scheme, which will prove attractive to talented students and meet the changing needs of all the professions • Development and maintaining close links with senior officers and managers within the University to facilitate policy and operational coordination between the registrar’s office and all other areas of the Universality. • Effective collaboration with external organizations in order to promote good working relationships and maximize opportunities for future growth, developments and diversification • Ensuring that TEAU town Campus is started within Nairobi City • Enhancing TEAU’s profile locally, regionally, nationally and Internationally • Any other duties assigned from time to time by the Vice Chancellor or his nominee • Quality Assurance as required by Commission for University Education • Attain the vision, mission and objectives of the University. • In charge of drawing strategies and development plan for the University • The In charge of the Finance and Accounts department • Formulating budgets and ensuring that monitoring and evaluation is done on daily basis. • Production of Financial statements, monthly, and annually • In charge of human resource and ensuring quality staff is outsourced. • In charge of the payroll and submission of all statutory remittances • The precise duties and responsibilities of nay job may be expected to change over time.
January 2005-	Makerere University Position: Accountant	Uganda	<ul style="list-style-type: none"> • Ensuring that financial statements and reports are prepared as prescribed by the University Financial regulations.

<p>October 2011</p>	<p>Reporting to: University Bursar</p>		<ul style="list-style-type: none"> • Preparation of Annual budgets and budgetary control consolidation of forecast and other related financial analysis. • Assist the Managers in the design, establishment, development, and maintenance of adequate efficient and up to date accounting system. • Overseeing all payroll activities- salaries, wages PAYE and NSSF • Preparation of cash flows and advice there from to management. • Instituting store and asset management. • Participation in Board strategic and policymaking activities involving financial consideration. • Administration and coordination of financial activities of the Unit • Interpretation of National Economic development, including implication of Budget as announced by Government. • Provide financial advice to both management and through Board meetings of the University • Financial management through the provision of adequate commentary on management accountancy and other financial reports issued by accounts department • Preparation of Master Budget and monitoring performance of budgets. • Maintenance of the fixed assets Register.
<p>October - 2003- December 2004</p>	<p>Child Fund (Formerly, Christian Children's Fund incorporation</p> <p>Position: Finance & Administration Officer.</p> <p>Reporting to: Area Manager / Director Finance – Headquarters, Kampala.</p>	<p>Uganda</p>	<ul style="list-style-type: none"> ➤ Manages the Finance and Administration Area of The Federation Of The Office Including Financial Reporting, ➤ General Accounting Policies and Procedures, Budgets, ➤ Financial Analyses, Audits, and the Legal, ➤ Personnel and Administrative Functions. <p>RESPONSIBILITIES:</p> <p>1. Oversee the overall recording procedures for Area Office operational expenses final reports according to CCF policy.</p>

			<ul style="list-style-type: none"> ➤ Ensure financial activities of Organization are in accordance with donor regulations and laws of host country ➤ Ensure budget compliance ➤ Verify all Procurements and follow the procedures, guidelines and procedures. ➤ Ensure and verifies the timely payment of justified and project expenses ➤ Ensure the timely submission of various financial report and analysis. ➤ This includes, but is not limited to local Program reports to Head-quarters and Donor reports. ➤ Produce special analyses as requested in a timely and accurate manner. ➤ Cost analyses, budget comparison and any other analyses ➤ Prepare monthly bank reconciliation statements. <p>2. Oversee the CCF guidance audit requirements is met by Area office</p> <p>3. Establish records and archives according to CCF Country accounting policy.</p> <p>4. Build capacity of Area Federation of Parents, Children and youth, and Other Partners, to manage Community-managed Projects Policies and Procedures.</p> <p>5. Build strong Partnership relations and ensure the Micro-Finance projects are properly understood and Implemented by the beneficiaries.</p> <p>6. Participate in the Development, review and approval, implementation Evaluation the Area Strategic Plan.</p> <p>7. Build and manage relationships within CCF, with Government and with other Organizations to optimize marketing and grant funding Opportunities.</p>

<p>October 1999- september 2003</p>	<p>Kampala University</p> <p>Position: Financial Controller and University Secretary / lecturer</p> <p>Reporting to: Vice-Chancellor</p>	<p>Uganda</p>	<p>INCHARGE OF ACCOUNTS DEPARTMENT AND GENERAL ADMINISTRATION OF THE UNIVERSITY</p> <ul style="list-style-type: none"> - In charge of Accounts department for all the fees collections. - Verification of vouchers before payment. - Authorizing payments. - Preparation of Master Budget. - Preparation of monthly and final accounts. - General Administration of the University staff and students. - Monitor receivables and payables. - Monitor the University Bank loan repayments. - Preparation statutory returns and payments. - Preparation of payroll. - Preparation of management accounts for the University Council. - Maintenance of Fixed assets Register <ul style="list-style-type: none"> • Implement decisions and resolutions by Council <ul style="list-style-type: none"> - Plan for development and growth of the University both financially and physically by having a clear vision for the University, academic and professional status in the world and ensuring the delivery of high-quality education and training at The East African University including the development and delivery of business and academic plan. - Secretary to the University - Member of Council and appointments Board - Responsible for all matters concerning the Council and Ministry of Education - Dispense duties to subordinates by maintaining an effective, motivated and coordinated team of staff in order to successfully deliver activities across the Campuses and Commission for University Education
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			<ul style="list-style-type: none"> - Responsible for public relations functions - In charge of University Legal affairs - Ensuring that the faculties available for the study, personnel, development and social activity of the student population is the best attainable at all times - In conjunction with the Academic Registrar, ensure the University is run effectively and efficiently - Ensuring that all the KU accredited programmes are fully implemented - Leading the development of the University, including responsibility for the identification, development and timely implementation of high-quality degree scheme, which will prove attractive to talented students and meet the changing needs of all the professions. - Development and maintaining close links with senior officers and managers within the University to facilitate policy and operational coordination between the registrar's office and all other areas of the University. - Effective collaboration with external organizations in order to promote good working relationships and maximize opportunities for future growth, developments and diversification. - Ensuring that KU town Campus is started within Nairobi City - Enhancing KU's profile locally, regionally, nationally and Internationally - Any other duties assigned from time to time by the Vice Chancellor or his nominee - Quality Assurance as required by National Council for Higher Education
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			<ul style="list-style-type: none"> - Attain the vision, mission and objectives of the University. - Attain the vision, mission and objectives of the University. - In charge of drawing strategies and development plan for the University - The In charge of the Finance and Accounts department - Formulating budgets and ensuring that monitoring and evaluation is done on daily basis. <p>AS A LECTURER, THE DUTIES WILL BE AS FOLLOWS:</p> <ul style="list-style-type: none"> a) Regular attendance and conducting of lectures, practical and field works in the subjects stated above. b) Ensure to sign attendance lists whenever you finish each lecture. These are submitted to the Academic Registry Office for safe custody. c) Giving and marking the required progressive course works and continuous tests as required by the University. d) Setting two sets of examinations for each paper together with marking schemes and handing them in four weeks before examination time. e) Examination invigilation of the subjects/papers taught whenever you are required. f) Reporting to the University administration for the Central marking of examinations at the end of the Examination period. g) Any other task which may be assigned to you by the Head of Department and the
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			Academic Registrar for the betterment of the subject/course or any other matter concerning Kampala University.
June-1993-September 1998	<p>Bank of Africa (Formerly, Allied Bank-Sembule Investment Bank)</p> <p>Position; Principal Accountant</p> <p>Reporting to: Financial Controller</p>	Uganda	<ul style="list-style-type: none"> ➤ Checking and initialing head office Vouchers and advices before they are posted in the account's books ➤ Checking through the IT system on authorized payments ➤ Working in collaboration with the IT department on compliance with the laid down procedures ➤ Checking the Head Office income and expenditure ledger against the income and expenditure day sheets to ensure they are in agreement with the income and expenditure control in the Head Office general ledger. ➤ Checking head office ledger against Head Office waste. ➤ Checking the Head Office Trial Balance at the end of every month to ensure it is in agreement with the Income and expenditure ledger and General ledger. ➤ Ensuring that all units submit the weekly and monthly returns. ➤ Checking all the returns submitted by the units and reporting all the discrepancies or short comings found during the checking ➤ Certify the returns to make sure they Policies; Regulations and Procedures of the Institution have been followed. ➤ Reconcile inter-branch accounts and Preparation of Inter-branch statements on monthly basis. ➤ Monitor loan disbursements and recoveries are in order. ➤ Make a follow-up of Loan Portfolios to ensure the calculation of interest and the balances are correct. ➤ Preparation of Master Budget. ➤ Authorizing payments to a prescribed limit ➤ Preparation of payroll. ➤ Preparation of statutory reports and effecting payments. ➤ Maintain the Fixed assets Register.

			<ul style="list-style-type: none"> ➤ Preparing the Bank reconciliation statements for all Head office Bank accounts. ➤ Preparation of Corporate statements of Assets and liabilities on monthly basis to Bank of Uganda. ➤ Checking weekly corporate Liquidity statement and initialing the Liquidity book. ➤ Preparation of relevant supporting schedules for Management and audit purposes. <p>Preparation of monthly and Final accounts for Bank of Uganda, Management and Auditors</p>
September 1990- May 1993	<p>Centenary Bank Ltd Position: Senior Accountant</p> <p>Reporting to: Chief Accountant</p>	Uganda	<ul style="list-style-type: none"> ➤ Checking and initialing head office Vouchers and advices before they are posted in the books of accounts ➤ Checking the Head Office income and expenditure ledger against the income and expenditure day sheets to ensure they agree with the income and expenditure control in the Head Office general ledger. ➤ Checking head office ledger against Head Office waste. ➤ Checking the Head Office Trial Balance at the end of every month to ensure it is in agreement with the Income and expenditure ledger and General ledger. ➤ Ensuring that all units submit their weekly and monthly returns. ➤ Checking all the returns submitted by the units and reporting all the discrepancies or short comings found during the checking ➤ Certify the returns to make sure they Policies; Regulations and Procedures of the Institution have been followed. ➤ Reconcile inter-branch accounts and Preparation of Inter-branch statements on monthly basis. ➤ Monitor loan disbursements and recoveries are in order. ➤ Make a follow-up of Loan Portfolios to ensure the calculation of interest and the balances are correct. ➤ Preparation of Master Budget. ➤ Authorizing payments to a prescribed limit

			<ul style="list-style-type: none"> ➤ Preparation of payroll. ➤ Preparation of statutory reports and effecting payments. ➤ Maintain the Fixed assets Register. ➤ Preparing the Bank reconciliation statements for all Head office Bank accounts. ➤ Preparation of Corporate statements of Assets and liabilities on monthly basis to Bank of Uganda. ➤ Checking weekly corporate Liquidity statement and initialing the Liquidity book. ➤ Preparation of relevant supporting schedules for Management and audit purposes. ➤ Preparation of monthly and final accounts for Bank of Uganda, Management and Auditors.
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CONSULTANCIES

Adequacy for the Assignment:

Detailed Tasks Assigned on Consultant's Team of Experts:	Reference to Prior Work/Assignments that Best Illustrates Capability to Handle the Assigned Tasks
Area of Assessment: Planning and financial Management	Regions Covered in Uganda <ol style="list-style-type: none"> 1. Karamoja Region 2. Acholi Sub-region 3. Lango Sub-region 4. Ankole Sub-region 5. Kigezi Sub-region 6. Bunyoro Sub-region 7. Sebei Sub-region
Employer: Pazel Conroy Consulting Limited - Uganda Position: Consultant For Reference: Tel. +256 392 174 707 Email: melody@pazelconryconsulting.com melodyniwamanya@gmail.com Mr. Melody Niwamanya, Chief Executive Officer	<ul style="list-style-type: none"> • Policy formulation and financial management strategies. • Involvement in proposal writing as per the Terms of Reference stipulated by the client. • Formulation of management assessment data capture tools and training materials for clients and company use • Assessing the relevance of the company technical audit standards. • Compilation of financial reports for company and client. Participation in procurement reviews and assessments
Name of Project	Assessment/ Activities
1. Name of assignment or project: The provision of Consultancy Services for the Assessments and baseline value for	Activities performed:

money audit of Intergovernmental Fiscal Transfers systems for 15 Local Governments (2 Municipalities and 13 Districts) in the Uganda.

Year: 20th October, 2019- to 4th December 2019.

Location: Uganda (Karamoja Sub-region).

Client: Office of the Prime Minister.

Main project features: to audit and score the 15 LGs sampled as per the fiscal transfer system and to provide recommendations for future improvement.

Positions held: Financial Consultant /Team Leader

(i) Assessing and reviewing the monitoring and evaluation frameworks used in the LGs and advising on the best frameworks.

(ii) Assessing the performance of the intergovernmental fiscal transfers to the LGs against the budgets in the education and health sectors.

(iii) Assessing the actual outputs against the plans and identifying the gaps and challenges in the systems,

(iv) Assessing the economy, efficiency, effectiveness and equity of the fiscal transfers in the management of LG projects.

(v) Development of proposals for improvement in the implementation of the intergovernmental fiscal transfers systems in LGs.

To assess the overall planning, budgeting (Annual / quarterly work plan) and fund release procedures as well as actual performance.

i. LG Accountability Requirements;

- Receive the LG financial statements 2017/18 and establish if the LG provided information to the PS/ST on the status of implementation of Internal Auditor General or Auditor General findings for the previous financial year by April 30 (PFMA s. 11 2g).
- To find out if actions were taken against all audit findings and recommendations on queries of 2017/18 of the Auditor General by the Accounting Officer if they conformed to the established regulations (PFMA Act 2015; Local Governments Financial and Accounting Regulations 2007; The Local Governments Act, Cap 243).
- To find out the audit opinion of LG financial statements (issued in January 2020) was not adverse or disclaimer.

ii. Crosscutting Performance Measures

- Asses if the LG increased LG own source revenues in the last financial year compared to the one before the previous financial year (last FY year but one).
- Establish if the LG collected local revenues as per budget (collection ratio).
- Assess if Local revenue administration, allocation and transparency of LGs remittance to LLGs was compliant. This is the sharing of moneys remitted by LLG Revenue collections subjected to sharing with LLGs (The percentage of Local Service Tax submitted is 35% which does not meet the 65% remittance).
- To establish if the LG made monthly and up to-date bank reconciliations to the period of assessment.
- Assess if the LG made timely payment of suppliers during the previous FY within the stipulated time period

of two (2) months to avoid domestic arrears of unpaid bills.

- Assess the execution of duties by the LG Internal Audit function in accordance with the LGA regulations (section 90 and LG procurement regulations).
- Check the LG execution of the Internal Audit function on procurement regulations in accordance with the LGA section 90.
- Establish evidence that the LG has a substantive Senior Internal Auditor and produced all quarterly internal audit reports for the previous FY.
- Verify evidence that the LG provided information to the Council and LG PAC on the status of implementation of internal audit findings for the previous financial year i.e. follow up on audit queries.
- Check the evidence that internal audit reports for the previous FY were submitted to LG Accounting Officer, LG PAC and LG PAC reviewed them and made a followed-up.
- Confirm the evidence that the LG maintained an up-dated assets register covering details on buildings, vehicle, etc. as per format in the statutory accounting manual.
- Establish the opinion of the Auditor General on Quality of Annual financial statement of the previous FY(unqualified audit opinion): Qualified; Adverse or disclaimer).

iii. Education Performance Measures

- Assess evidence that the LG Education department certified, initiated and made timely payment to suppliers (as per contract) certified and recommended suppliers for payment.
- Establish whether LG Education department acted on Internal Audit recommendation. Assess evidence that the sector provided information to the internal audit on the status of implementation of all audit findings for the previous financial year.

iv. Health Performance Measures

- Assess evidence that the LG Health sector certified, initiated and made timely payment to suppliers (as per contract) certified and recommended suppliers for payment.
- Establish whether LG Education department acted on Internal Audit recommendation. Assess evidence that the sector provided information to the internal audit on the status of implementation of all audit findings for the previous financial year.

	<p>v. Water Performance Measures</p> <ul style="list-style-type: none"> • Assess evidence that the LG Health sector certified, initiated and made timely payment to suppliers (as per contract) certified and recommended suppliers for payment. • Establish whether LG Education department acted on Internal Audit recommendation. Assess evidence that the sector provided information to the internal audit on the status of implementation of all audit findings for the previous financial year. <p>To assess the overall planning, budgeting (Annual / quarterly work plan) and fund release procedures as well as actual performance.</p> <ol style="list-style-type: none"> i. Assess the functionality of the PDU ii. Assess the functionality of the results frame work Monitoring and Evaluation procedures and outcome/ Output performance indicators. iii. Receive and review minutes of the Technical Planning Committee iv. Asses the LG Annual Work Plan; v. Assess the Five-Year Development Plan vi. Obtain from the Planning Unit ascertain whether projects were screened and Project profiles have been developed. vii. Assess the performance contract to establish whether budget has cash flow projections and Vehicle Utilization Report viii. Check the Statistical Abstract and check with UBOS whether the LG submitted the Statistical Abstract. ix. Assess the planning and execution of the Operation & Maintenance for the Previous FY and the planning for the current FY x. Review a list of LGs that have submitted Physical/Structural Plan xi. Assess the Plan Registration Book and minutes of physical planning committee to determine whether all the submissions for new investments were considered within 28 days after submission
<p>2. Name of Assignment or Project:</p> <p>The provision of Consultancy Services for the Assessments and baseline value for money audit of Intergovernmental Fiscal Transfers systems for 30 Local Governments (8 Municipalities and 22 Districts) in the Uganda.</p>	<p>Activities performed:</p> <ol style="list-style-type: none"> (i) Assessing and reviewing the monitoring and evaluation frameworks used in the LGs and advising on the best frameworks. (ii) Assessing the performance of the intergovernmental fiscal transfers to the LGs against the budgets in the education and health sectors.

<p>Year: 13th January, 2019- to 30th April 2019</p> <p>Location: Uganda (8 Municipalities and 22 Districts)</p> <p>Main project features: to audit and score the 30 LGs sampled as per the fiscal transfer system and to provide recommendations for future improvement.</p> <p>Positions held: Financial Consultant/Team Leader</p>	<ul style="list-style-type: none"> (iii) Assessing the actual outputs against the plans and identifying the gaps and challenges in the systems, (iv) Assessing the economy, efficiency, effectiveness and equity of the fiscal transfers in the management of LG projects. (v) Development of proposals for improvement in the implementation of the intergovernmental fiscal transfers systems in LGs.
<p>3. Name of Assignment or Project:</p> <p>The provision of Consultancy Services for the Annual Local Government Performance Assessment covering 12 LGs in Eastern Uganda.</p> <p>Year: 2018</p> <p>Location: Eastern Uganda</p> <p>Main project features: to assess and score according to the criteria, weighting and procedures as outlined in the Annual Performance Assessment Manual 2018 The Annual Local Government Performance Assessment focused on budget and accountability requirements, crosscutting and sector LG processes and systems.</p> <p>Positions held: Public Finance Management Consultant/Team Leader</p>	<p>Activities performed:</p> <p>Participated in the orientation workshop in preparation for the assessment; Participated in the design data capture tool, reviewed LGs plan and budget to ensure compliance; Reviewed draft and Audited Accounts, input data into the online systems (OPMAS) and also ensured that the assignment was carried out in accordance to the criteria, weighting and procedures outlined in the Annual Local Government Performance Assessment Manual.</p>
<p>4. Name of Assignment or Project:</p> <p>Uganda Local Governments Performance Assessment Project 2018(<i>Supervised by Uganda Office of the Prime Minister and Sponsored by DFID</i>)</p> <p>Year: 2018</p>	<p>Activities performed:</p> <p>Orientation of Performance Assessment Team, introductory meetings, field visits, key informant interviews, Review of key documents, debriefing meetings, preparation and submission of synthesis reports, scoring of performance, giving justification for the scores, provision and storing of key evidence documents, submission of report to the Regional Supervisor, ensuring</p>

<p>Location: Uganda</p> <p>Main project features: to assess and score according to the criteria, weighting and procedures as outlined in the Annual Performance Assessment Manual 2018 The Annual Local Government Performance Assessment focused on budget and accountability requirements, crosscutting and sector LG processes and systems.</p> <p>Positions held: Public Finance Management Consultant</p>	<p>submission of reports by the team members, Management of transport logistics.</p>
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Certification:

I, the undersigned, certify that to the best of my knowledge and belief, this CV correctly describes myself, my qualifications, and my experience, and I am available to undertake the assignment in case of an award.



Dr. MafumboPatrick Wabwire, PhD

Date: April, 14th 2026.